

State of California



SECRETARY OF STATE

I, *BILL JONES*, Secretary of State of the State of California, hereby certify:

That the attached transcript of 3 page(s) has been compared with the record on file in this office, of which it purports to be a copy, and that it is full, true and correct.

IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this day of

SEP 20 1999



Bill Jones

Secretary of State

ENDORSED - FILED
in the office of the Secretary of State
of the State of California

SEP - 9 1999

BILL JONES, Secretary of State

ARTICLES OF INCORPORATION
BAIR ISLAND AQUATIC CENTER, INC.
A CALIFORNIA PUBLIC BENEFIT CORPORATION

ONE: The name of this corporation is Bair Island Aquatic Center, Inc.

TWO: This corporation is a nonprofit public benefit corporation and is not organized for the private gain of any person. It is organized under the Nonprofit Public Benefit Corporation Law for charitable purposes. The specific purposes for which this corporation is organized are (1) to teach and promote amateur rowing and other non-motorized aquatic activities to the young people of the San Francisco peninsula in order to provide an athletic outlet that fosters physical and character development, including physical health, teamwork, good sportsmanship and constructive use of time, (2) to teach and enhance the awareness of the environmental sensitivity of the local waterways and to promote responsible, low-impact use of these waterways, (3) to provide coaches, boats, equipment, and facilities (including boathouse(s) to further Center purposes, (4) to maintain a nucleus of adults to provide the coaching and technical skills and the financial and community support necessary for successful conduct of the Center and, in order to assure the continued involvement of such persons in the Center, to provide instructional and competitive programs for adult athletes, (5) to establish competitive programs and to encourage participation by amateur rowers and athletes of all ages in local, regional, national, and international regattas, (6) to sponsor and participate in community programs geared to environmental preservation of the local waterways.

THREE: The name and address in the State of California of this corporation's initial agent for service of process is Colin K. Mick, 2130 Hanover St, Palo Alto, CA 94306.

FOUR: (a) This corporation is organized and operated exclusively for educational and charitable purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code.

(b) Notwithstanding any other provision of these Articles, the corporation shall not carry on any other activities not permitted to be carried on (1) by a corporation exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code or (2) by a corporation contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code.

(c) No substantial part of the activities of this corporation shall consist of carrying on propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate or intervene in any political campaign (including the publishing or distribution of statements) on behalf of, or in opposition to, any candidate for public office.

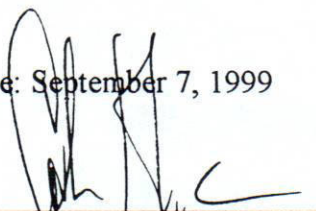
FIVE: The names and addresses of the persons appointed to act as the initial Directors of this corporation are:

<u>Name</u>	<u>Address</u>
Colin K. Mick	2130 Hanover St, Palo Alto, CA 94306
Christine Hoffmann	55 Claremont Ave, #203, Redwood City, CA 94062
Susan Ashley	P.O. Box 3655, Redwood City, CA 94064

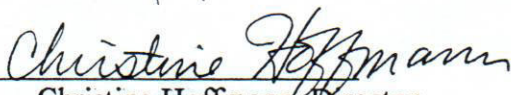
SIX: The property of this corporation is irrevocably dedicated to charitable or educational purposes meeting the requirements of Section 214 of the California Revenue & Taxation Code and no part of the net income or assets of the organization shall ever inure to the benefit of any director, officer or member thereof or to the benefit of any private person. On the dissolution or winding up of the corporation, its assets remaining after payment of, or provision for payment of, all debts and liabilities of this corporation, shall be distributed to a nonprofit fund, foundation, or corporation which is organized and operated exclusively for charitable or educational purposes meeting the requirements of Section 214 of the California Revenue & Taxation Code and which has established its tax-exempt status under Section 501(c)(3) of the Internal Revenue Code.

SEVEN. The name of the existing unincorporated association, now being incorporated by the filing of these Articles of Incorporation, is The Stanford Rowing Club.

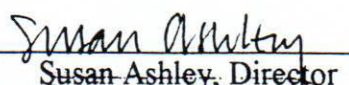
Date: September 7, 1999



Colin K. Mick, Director



Christine Hoffmann, Director



Susan Ashley, Director

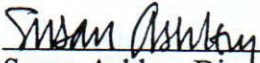
We, the above-mentioned initial directors of this corporation, hereby declare that we are the persons who executed the foregoing Articles of Incorporation, which execution is our act and deed.



Colin K. Mick, Director



Christine Hoffmann, Director



Susan Ashley, Director

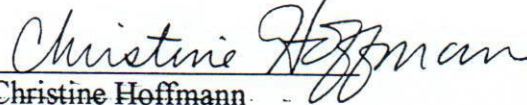
DECLARATION

Colin K. Mick and Christine Hoffmann declare under penalty of perjury that they are Directors of The Stanford Rowing Club, the unincorporated association referred to in the Articles of Incorporation to which this declaration is attached, and that said association has duly authorized its incorporation by means of said Articles of Incorporation.

Date: September 7, 1999



Colin K. Mick



Christine Hoffmann

